

## **Board Application**

Members of the Board of Directors play a vital role in providing effective governance and strategic leadership that supports providing outstanding patient care today and in the future. Muskoka Algonquin Healthcare is seeking volunteers for our skills-based governing team. As a Board member you will be able to devote at least 25 hours per month for up to three years and meet all eligibility requirements.

Not sure if you can commit to being a full Director, you can also apply to be a Committee Appointee Member who due to the relevance of their skills and expertise in a particular area would make a valuable contribution to the work of a Standing Committee. Committee Appointee Members are able to devote at least 3-5 hours bimonthly to the work of a Committee plus attend meetings.

Name *	Address *	City / Town *	Postal Code
Email Address *		Preferred Phone N	lumber *
Please indicate what	position(s) you are inte	rested in: *	
O Director Position	Commi Membe	ttee Appointee (	Either position, wherever the greatest need is
Reference Policy provid		ling Committees. The Board ription of each of their respor interested in serving.	
Please indicate what	Committee(s) you woul	d be interested in serving.	Select all that apply
Quality & Patient Sa	fety Resour	ces & Audit	Audit Subcommittee
Governance	MAHC	MAOHT Committee	Strategic Planning

## The MAHC Board of Directors is seeking members with extensive experience on boards with similar scope and challenges. My governance experience is:

- Some, I have been a member of at least one Board
- Good, I have sat on more than one Board of similar complexity and challenges, or may have supported such Boards in a work capacity.
- Advanced, I have sat on multiple Boards including Boards with similar complexities and challenges.

Please outline what positions (if any) you have held with previous Boards by providing the name of the organization, the dates and position.

Please explain why you wish to be considered for a volunteer position with the MAHC Board of Directors

Please upload a current CV or resume.

## Skills & Knowledge Matrix

MAHC is seeking Directors with education, training or life experience in the categories list below. Please assess your skills & knowledge for each category, with the understanding that Directors do not require proficiency in all skills as listed. The rating definitions are as follows:

- Advanced: formal certification, degree, or demonstrated understanding/knowledge (10+ years)
- Intermediate: above average understanding/knowledge (5-10 years)
- Basic: general or modest understanding/knowledge
- None: no understanding/knowledge

## Financial

Qualifications in accounting and/or finance and experience with analyzing key financial statements; critically assessing financial viability and performance, financial risk assessment, contribute to strategic financial planning; oversee budgets and the efficient use of resources; oversee funding and accountability. Links financial information to organizational priorities & goals.

#### My financial experience and knowledge is: \*

- Advanced formal certification, degree, or demonstrated understanding/ knowledge (10+ years)
- Intermediate above ( average understanding/knowledge (5-10 years)

Basic - general or ( modest understanding/knowledge ) None - no understanding/knowled

## **Business & Management**

- The skill and experience required to execute the fiduciary and oversight requirements of the Board, has held or holds a senior level management/executive position, to give good advice and challenge thinking.
- Broad management and leadership experience involving human, financial, information management, technology and other resources. Able to determine how a particular initiative or opportunity will support the implementation of the corporate strategy and deliver on key performance objectives.

#### My business and management experience and knowledge is: \*

 Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)
 Intermediate - above average understanding/knowledge (5-10 years)
 Basic - general or modest understanding/knowledge understanding/knowledge
 Some - no understanding/knowledge (5-10 years)

## Strategic Planning

Macro level understanding of the system & the longer term implications and opportunities. Have been actively involved in previous strategic plan development, implementation and monitoring. Have a very strong understanding of the purpose and processes related to strategic planning and the Board's role in the development, agreement & monitoring of the strategic progresses.

Advises Board on processes to define an organization's direction and provide potential decisions on the allocation of resources required to pursue a strategy. Able to look at issues in a broad context, taking into account a wide range of influences and circumstances, and see the implication of decisions. Strategic horizon responsibility includes monitoring existing strategic plan delivery and organizing & planning beyond existing strategic plan.

#### My strategic planning experience and knowledge is: \*

- Advanced formal certification, degree, or demonstrated understanding/ knowledge (10+ years)
- Intermediate above ( average understanding/knowledge (5-10 years)

Basic - general or modest understanding/knowledge

### Enterprise Risk Management

Critical understanding of Enterprise Risk Management, understanding that taking on risk is sometimes a necessity with the ability to identify key organizational risks including legal and regulatory compliance. Demonstrated ability to think critically to ensure the effective management of opportunities and adverse impacts.

#### My enterprise risk management experience and knowledge is: \*

(5-10 years)

Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years) ) Intermediate - above ( average understanding/knowledge

Basic - general or modest

None - no

understanding/knowledge

understanding/knowled

### Integration & Systems Enabler

- Has led or been part of, in a management or governance capacity, integration initiatives such as mergers and acquisitions. Understands the reasons for ongoing organizational and system behaviour, and then underlying problems, opportunities or political forces affecting the organization and the health system.
- Understanding the power structures, motivations, and influences at play in political decision-making process as well as the implications of these decisions at policy-making and public levels. Diplomacy and the ability to navigate politically sensitive issues.

#### My integration and systems enabler experience and knowledge is: \*

- Advanced formal certification, degree, or demonstrated understanding/ knowledge (10+ years)
- Intermediate above average
- Basic general or

None - no understanding/knowledg

- understanding/knowledge (5-10 years)
- modest understanding/knowledge

Innovation

Advanced - formal

or demonstrated

understanding/

knowledge (10+

years)

Recognized as a thoughtful inspiring leader and one who has led innovative approaches and/or new ventures. A person who will be readily able to see new opportunities and enhance the Board and management's ability to seek new approaches. Encourages well considered & planned risk taking that drives new thinking and approaches that lead to innovative approaches and outcomes. Readily able to see future opportunities.

#### My innovation experience and knowledge is: \*

Intermediate - above Basic - general or None - no certification, degree, average modest understanding/knowledg understanding/knowledge understanding/knowledge (5-10 years)

## Communication and Marketing

Experience with strategic communications and issues management.

#### My communication and marketing experience and knowledge is: \*

- Advanced formal certification, degree, or demonstrated understanding/ knowledge (10+ years)
- Intermediate above average understanding/knowledge (5-10 years)
  - Basic general or modest understanding/knowledge

None - no understanding/knowled

## Community Relationship Building

Has been actively engaged in the community and is seen as a community leader/influencer. Understanding of broader stakeholder environments

#### My community relationship building experience and knowledge is: \*

(5-10 years)

Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+ years)

years)

years)

 Intermediate - above ( average understanding/knowledge

Basic - general or modest

understanding/knowledge

None - no understanding/knowled

Quality & Performance

Quality and safety expertise in business or industry; understanding of quality of care issues and performance measurement; benchmarking experience; experience in process improvement methodology.

#### My quality and performance experience and knowledge is: \*

Advanced - formal	○ Intermediate - above	○ Basic - general or	🔿 None - no
certification, degree, or demonstrated	average understanding/knowledg	modest ge understanding/knowledge	understanding/knowlede
understanding/ knowledge (10+	(5-10 years)		

### Communications and Marketing

Demonstrated experience with identifying, anticipating, satisfying stakeholder expectations for products and services.

#### My communications and marketing experience and knowledge is: \*

Advanced - formal certification, degree, or demonstrated understanding/ knowledge (10+

### Human Resources Strategy

Experience in planning and implementing human resource strategies (business or healthcare setting).

#### My human resources strategy experience and knowledge is: \*

 Advanced - formal
 Intermediate - above
 Basic - general or
 None - no

 certification, degree,
 average
 modest
 understanding/knowledge

 or demonstrated
 understanding/knowledge
 understanding/knowledge
 understanding/knowledge

 knowledge (10+
 (5-10 years)
 or general or
 None - no

### Environmental, Social and Governance (ESG)

Demonstrated knowledge of environmental, social and governance (ESG) issues, including inclusion, diversity, equity, and anti-racism issues.

#### My environmental, social and governance (ESG) experience and knowledge is: \*

Advanced - formal	O Intermediate - above	⊖ Basic - general or	🔿 None - no
certification, degree,	average	modest	understanding/knowledg
or demonstrated	understanding/knowled	lge understanding/know	/ledge
understanding/	(5-10 years)		
knowledge (10+			

### Health Care)

years)

years)

years)

• Experienced in or understanding of health care leadership or a practitioner with experience and/or understanding of health care operations, funding and systems.

 $\cdot\,$  Understands the principals and processes of funding for healthcare and the administration of funding relationships.

#### My health care experience and knowledge is: \*

○ Advanced - formal	○ Intermediate - above	○ Basic - general or	🔿 None - no
certification, degree,	average	modest	understanding/knowled
or demonstrated	understanding/knowled	ge understanding/knowledge	e
understanding/	(5-10 years)		
knowledge (10+			

## **Qualifications and Statement of Commitment**

The qualifications for Directors and the Position Description are available for your review.

By submitting this application, I hereby apply to be considered for a nomination with the MAHC
Board of Directors as a Director, and in doing so, acknowledge and declare that: (please check
each statement below to indicate your acknowledgement) *

I can regularly attend monthly Board and Committee meetings (meeting schedules are provided in advance).

I could,	with	notice,	attend	additional	meetings	when	required.
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I can attend development/training sessions for Board members on weekends and/or evenings, with advance notice.

I can devote at least 25 hours per month to the MAHC Board of Directors.

- I understand that if chosen to proceed through the interview process a Police Criminal Record Check will be required and any appointment will be contingent on the successful completion of this process.
- I confirm that I reviewed the Qualifications of Directors. I understand and meet the criteria as outlined and agree to respect the confidentiality of the nomination process.
- I confirm that I reviewed the Position Description and if elected I will serve as a director in accordance with the Bylaws and responsibilities of Directors, including Board confidentiality. I understand that I will be required to sign an annual declaration attesting to this.

#### Please tell us how you learned of this opportunity:

Newspaper	MAHC	Radio	Word of Mouth	Social Media
Advertisement	Website			

Other

#### Please specify how you learned of this opportunity

## Qualifications and Statement of Commitment

The qualifications for Committee Appointee Members is available for your review.

By submitting this application, I hereby apply to be considered for a nomination with the MAHC
Board of Directors as a Committee Appointee Member, and in doing so, acknowledge and declare
that: (please check each statement below to acknowledge) *

I can regularly commit 3	-5 hours bi-monthly to prepa	re for meetings plus	attend Committee	meetings
(meeting schedules are	provided in advance).			

I could, with notice, attend additional meetings when required.

I can attend development/training sessions for Board members on weekends and/or evenings,	with
 advance notice.	

I understand that if chosen to proceed through the interview process a Police Criminal Record Check will be required and any appointment will be contingent on the successful completion of this process.

I confirm that I have reviewed the qualifications and meet the criteria as outlined and agree to respect the confidentiality of the nominations process.

I confirm that if appointed I will serve in accordance with the Bylaws and governing policies , including confidentiality. I understand that I will be required to sign an annual declaration attesting to this.

#### Please tell us how you learned of this opportunity:

Newspaper Advertisement	MAHC Website	Radio	Word of Mouth	Social Media			
Other							
Please specify how you learned of this opportunity							

## Qualifications and Statement of Commitment

The qualifications for Directors and the Position Description are available for your review as well as the qualifications for Committee Appointee Members.

# By submitting this application, I hereby apply to be considered for a nomination with the MAHC Board of Directors as a Director or a Committee Appointee Member, and in doing so, acknowledge and declare that: (please check each statement below) \*

In the case of a Director position, I can regularly attend monthly Board and Committee meetings and devote
 at least 25 hours per month. In the case of a Committee Appointee Member, I can regularly commit 3-5 hours bi-monthly to prepare for meetings plus attend Committee meetings (meeting schedules are
provided in advance).

	I could,	with notice	, attend	additional	meetings	when	required.
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Γ	I can attend development/training sessions for Board members on weekends and/or evenings	, with
	advance notice.	

I understand that if chosen to proceed through the interview process a Police Criminal Record Check will be required and any appointment will be contingent on the successful completion of this process.

I confirm that I have reviewed the qualifications and meet the criteria as outlined and agree to respect the confidentiality of the nominations process.

I confirm that if appointed I will serve in accordance with the Bylaws and governing policies , including confidentiality. I understand that I will be required to sign an annual declaration attesting to this.

#### Please tell us how you learned of this opportunity:

Newspaper Advertisement	MAHC Website	Radio	Word of Mouth	Social Media
Other				

#### Please specify how you learned of this opportunity

## Thank You

Thank you for your interest in Muskoka Algonquin Healthcare. You will receive a confirmation email within 1 week of submission.